



*With the financial support of the Prevention of and Fight against Crime Programme  
HOME/2011/ISEC/AG/400000253030-CE-0519717/00-28  
(European Commission - Directorate-General Home Affairs)*

## EXECUTIVE SUMMARY

**SOS Legality-Seized business and goods from mafia to strategically prevent crimes and promote legality through socio-economic development**

**Promoter** of the project:

UNIONE ITALIANA DELLE CAMERE DI COMMERCIO Piazza Sallustio, 21 IT 00187 ROME- ITALY

**Co-beneficiary:**

UNIVERSITAS MERCATORUM Via Appia Pignatelli , 62 IT 00178 ROME ITALY

**Direct target groups:** institutional and socio-economic stakeholders total participants involved:668

Judicial administrators

Civil servants and other public officials (Prefetture)

Private sector (sme's business man and young entrepreneurs)

Professionals organisations

Labour Union

Judicial authorities and Courts

Trades Associations

Confiscated companies: earlier employees of confiscated businesses victims of racketeering and of extortion

Local Public Body

Experts and stakeholders at UE member states level

**Indirect target groups:** total participants involved: 800

ANBSC (National Agency for confiscated goods)

Trades Associations non involved in activities

Training institutions

Civil Society

Associations and NGOs.

**Objectives, activities, results:**

The project has developed and tested a matrix model of governance of confiscated companies, based on an integrated approach to support and assist the different actors involved in the management of the confiscated companies. It works on two levels:

- A. Territorial governance: (public private partnership instruments: interinstitutional territorial laboratories; protocols of intervention on the side of the confiscated companies; integrated pathways of assistance to business start-up).
- B. Corporate governance (targeted pathways of tutoring and business check-up to support the administrators, in collaboration with associations and professional associations).

Components and actors of this model are public-private multi-stakeholders, corporate level and confiscated companies, with a task force coordination identified in Chambers of Commerce system.

Implementation of governance model requires the presence of the following elements:

- a) enhanced cooperation, which is sponsored, conducted and accompanied by a proactive action on national level (not only at local level), thanks to a single "Steering Committee";
- b) partnership between stakeholders in the management of the confiscated companies;
- c) definition of an action plan, adapted to the context and on the characteristics of companies
- d) transparency, thanks to the accessibility to data and information and "civic monitoring" of projects;
- e) continued monitoring of indicators of risk of infiltration.

This model has been designed, tested and implemented through project activities and, above all through the testing at firms confiscated (action learning path and 22 check up activities).

The application of the model has shown that, where the conditions of context at the institutional and enterprise level, can be implemented the action plans for the exploitation of the confiscated enterprises .

One tangible result of the application of the model is represented in the project by the initiative of the " Chain of concrete " that was born within the territorial Syracuse Laboratory , it has produced the activation of a structured support for the creation of a consortium of companies of the sector . This work has supported enterprises to the definition of a business plan , on which the relevant actors (institutions and confiscated companies) are still currently working towards the creation of the network of enterprises.

The validity and sustainability of the model is demonstrated by a significant result achieved at the end of the project , thanks to the synergies activated at the institutional level by Unioncamere and by all stakeholders involved. In the proposed amendments to the Anti-Mafia code, still under discussion in the legislative, the Chamber of Commerce system is identified as the task force coordinator institutional subject to be activated at the Prefectures on the management of seized confiscated firms.

For further information, contact Mr Giuseppe Del Medico (telephone number 0039 06 -4704303 [giuseppe.delmedico@unioncamere.it](mailto:giuseppe.delmedico@unioncamere.it) )